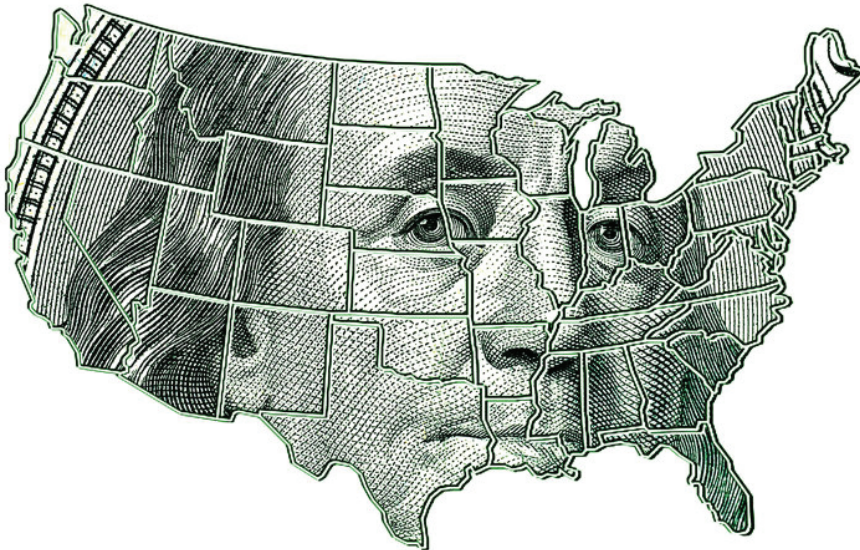


Uncertain of the Future, States Save and Save Some More



(Shutterstock)

By Liz Farmer

Governors and legislatures are keeping spending growth at its lowest level since the recession to make sure they're prepared for the next one.

In the face of a politically and financially uncertain fiscal 2018, states are hunkering down, pulling back on spending increases and beefing up rainy day funds.

General fund revenues for fiscal 2017 are coming in below forecasts in 33 states, according to a new survey by the National Association of State Budget Officers (NASBO). That's the highest number since the recession, and it also marks the second straight year that more states have failed to meet projected revenues than exceeded them. As a result, it's increasingly likely that more states will be forced to make spending cuts (23 have already reported doing so).

The survey also finds that thanks to states' "thin margins," spending for fiscal 2018 will tick up by a mere 1 percent -- the lowest growth rate since 2010, when states were in the midst of dealing with the recession. Most of those spending increases will be targeted toward education, where many states are still trying to make up for cuts following the recession, and Medicaid.

Despite slow revenue growth -- or perhaps because of it -- governors and legislatures in many places are prioritizing saving money for the next economic downturn. After a slight dip in 2017, rainy day fund balances are expected to hit the highest total ever at more than \$53 billion across 48 states. (Georgia and Oklahoma were not able to provide data.)

"We're seeing legislatures also tout being ready in some cases for whatever might be the next recession," says NASBO's Executive Director John Hicks. "They're talking with more emphasis about structural balance in budgets, having more reserves in place and being mindful of using one-time funds."

On a state-by-state level, the budgeting data is varied. Governors in 15 states propose outright general fund spending decreases in 2018. In most states, the declines amount to a less than 3 percent budget cut. North Dakota, however, is cutting its 2018 budget by roughly 23 percent. The state, which is suffering from lower oil revenues, is cutting nearly \$367 million from its budget -- roughly one-third of that from education.

Meanwhile, governors in seven states (Colorado, Idaho, Nevada, North Carolina, Oregon, Tennessee and Washington) are proposing

spending increases of at least 5 percent. North Carolina is increasing its general fund spending by nearly 6 percent, directing most of that increase into K-12. And Washington is putting more than half of its \$1 billion increase into Medicaid to help comply with a court-mandated expansion in coverage for hepatitis C patients.

Uncertainty at the federal level has also forced states to be more fiscally conservative. When asked about their top concerns, NASBO survey respondents said they were worried about "potential federal legislation that would repeal and replace the [Affordable Care Act] affecting both the Medicaid expansion and capping federal funds to the Medicaid program." Medicaid now represents \$1 out of every \$5 states spend.

Another major concern is the threat of federal tax reform, which some argue has already impacted state revenues. A number of states saw sharp year-over-year declines in their income tax revenue collections

■ Continued on page 3

SBE OUTREACH SERVICES

With 1.5 million businesses in our database, SBE is California's #1 source for diversity outreach.

Advertisements

Placed in the Small Business Exchange newspaper, SBE Today newsletter, and online at www.sbeinc.com

Faxed and Eblast Solicitations

Targeted mailings sent to businesses per your criteria.

Telemarketing

Telephone follow-up calls that follow a script of 5 questions you create.

Computer Generated Reports

Will fit right into your proposal, along with a list of interested firms to contact.

Contact Info:

795 Folsom Street, 1st Flr, Room 1124

San Francisco, CA 94107

Email: sbe@sbeinc.com

Website: www.sbeinc.com

Phone: (415) 778-6250, (800) 800-8534

Fax: (415) 778-6255

Publisher of
Small Business Exchange
weekly newspaper



California Sub-Bid Request Ads



Corp. Office - 720 1st Street, Richmond, CA 94801
Phone: 510-234-4200 Fax: 510-234-4221 www.altenconstruction.com

INVITATION FOR SUBCONTRACTOR'S BID

We request sub bids / material quotes from Certified DVBE, LBE, SLBE, SLRBE, MBE, WBE, SBE & all others for:

Title: Glennview Elementary School - Increment 3 Est. \$30M-\$32M Owner: Oakland USD
Bid Date & Time: 7/14/17 @ 2PM Site Location: 4215 La Cresta Ave, Oakland, CA 94602

SCOPE: ADCO/Turner Group/Alten JV is under contract to bid out this Lease Leaseback Guaranteed Max Price Project. Includes rebuilding a new school in same location in 3 increments. Incr. 1 - Removal & Site Work (complete), Incr. 2 - Construction of Retaining Walls & Sitework (Complete) & Incr. 3 - Construction!

Plans & Specifications, Schedule, Traffic Control Plan & Trade Packages Available on Procore - 6/12/17

Local Outreach Mtg. at Site - 6/22/17 @ 12PM - Lunch Provided - Please RSVP to bids@altenconstruction.com

Last Day for Pre-Bid RFI - 7/6/17

Mechanical, Electrical, Plumbing & Fire Sprinkler Subs must be prequalified with OUSD / PLA Required - Includes Local Hire / See 00 70 00 General Conditions Item 13 & 00 71 00 Special Conditions Item 8 for Insurance Requirements / CALGreen & CHPS

Your firm must be registered with the DIR to bid on this project <https://www.dir.ca.gov/dlse/dlsePublicWorks.html>

Note your License Number & DIR Registration Number on your bids

We will implement a CCIP (Contractor Controlled Insurance Program) on this Project
All Subcontractors will be required to comply with Alten's/JV's standard subcontract

TRADES NEEDED (but not limited to): Earthwork; Tree Removal; Drilled Cast-in-Place Piers; Storm Drainage; Natural Gas Distribution; Bio Treatment Soil Mix; Water Utilities; Sanitary Sewer; Misc. Paving & Paving Tiles; Playground Markings; Site & Street Furnishings; Import Top Soil; Landscape & Irrigation; Chain Link Fences & Gates; Site Concrete; Reinforcing Steel; Structural Concrete; Polished Concrete Floors; Shotcrete; Structural Steel; Steel Decking; C.F. Metal Framing; Arch. & Landscape Metal Fabrications; Metal Stairs & Ladders; Pipe Railings; Gypsum Sheathing; Site Carpentry; Int. Arch. Woodwork; Waterproofing; Insulation; Vapor & Air Barriers; Metal Window Panels; Fiber-Cement Paneling; SBS Mod. Bit. Membrane Roof; Standing Seam SM Roof; Sheet Metal & Flexible Flashing; Roof Hatches; Auto. Smoke Vents; Fireproofing & Firestopping; Joint Sealants; Expansion Control; Misc. Doors, Frames & Hardware; Access Doors & Frames; Service Doors; Sound Control Door Assemblies; Smoke Curtain; Sectional Doors; Entrances & Storefronts; Alum. Windows; Unit Skylights; Glazing; Fire Rated Glass & Framing; Gyp Board Shaft Wall Assemblies; Non-Structural Metal Framing; PC Plaster; Gypsum Board; Tiling; Acoustical Panel & Linear Wood Ceilings; Resilient Linoleum Tile Floor & Base; Resilient Athletic Floor; Epoxy-Resin Terrazzo Floor; Urethane Cement Comp. Floor; Tile Carpet; Wall Coverings; FRP; Acoustical Board Material; Sound Absorbing Wall Panels & Units; Ext. & Int. Painting; Textured Acrylic Finish; Markerboards; Vinyl Tackboard Panels; Display Cases; Signage; Toilet Accessories & Partitions; Wall Protection; Fire Extinguishers & Cabinets; Plastic Lockers & Wood Benches; Ext. Sun Control Devices; Food Service Equip.; Projection Screens; Stage Curtains; Gym & Playground Equip.; Misc. Window Coverings; Entrance Floor Mats; Misc. Bench Tables; Hydraulic Elevators; WC Lifts; Fire Sprinklers; Plumbing; HVAC; Electrical; Communications; Electronic Safety; and Final Cleaning.

Plans & Specifications are available for review and take-off in our offices in Richmond & Oakland

Invitations will be sent out from Alten's New On-Line Planroom via Procore
Bid Coordinator: Karin Romeo x26 / Chief Estimator: Erik Andresen x15 / Estimator: Jon Kidwell x33

Phone: 510-234-4200 Fax: 510-234-4221 Email: bids@altenconstruction.com

For bids to be considered, they must be received at our office by email/fax one 1/2 hr prior to bid closing time.

PREVAILING WAGE RATES, INSURANCE FORM CG2010 11/85 (EQUIVALENT IS CG2010 0704 & CG203 COMBINED) & WKLY CERTIFIED PAYROLL RPTS SUBMITTED ON LCP TRACKER ARE REQUIRED. 100% PERFORMANCE & PAYMENT BONDS MAY BE REQUIRED. ADCO/TURNER GROUP/ALTEN JV WILL PAY UP TO 1.5% OF BOND PREMIUM

ADCO/TURNER GROUP/ALTEN JV IS AN EQUAL OPPORTUNITY EMPLOYER
WE ARE SIGNATORY TO THE CARPENTER'S & LABORER'S UNIONS

GOLDEN GATE CONSTRUCTORS

5225 Hellyer Avenue, Suite #220
San Jose, CA 95138
Phone (408) 574-1400 Fax (408) 365-9548
Contact: Bob Williams
Email: estimating@graniterock.com

REQUESTING SUB-QUOTES FROM
QUALIFIED LBE SUBCONTRACTORS/
SUPPLIERS/TRUCKERS FOR:

**Terminal 1 Boarding Area B Project -
Bid Package 4.1 -**

**Trade Package TP#31 Site Demolition,
Earthwork & Paving**

Owner: City and County of San Francisco

c/o Austin - Webcor, a Joint Venture

BID DATE: June 28, 2017 @ 2:00 PM

Items of work include but are not limited to: Temporary Erosion Control Installation, Maintenance and Removal. Pavement, Slab and Footing Demolition. QC/QA Testing, Sawcutting, Water Truck Rental, Street Sweeper Rental, Trucking, Survey, Traffic Control, Shuttle Services, Striping Removal & New Striping Installation. MBGR, Misc Metals, Fixed and Removable Bollards, Class II Contaminated Material Off Haul Including Dump Fees, Soil Stabilization Fabric. Haul and Dispose of Asphalt Concrete Containing Petromat, Haul and Dispose of California Hazardous Material at Class I Landfill, Haul and Dispose of Non Hazardous Materials at Landfill.

Plans, specifications and bid documents (including the Project Labor Agreement, LBE forms, and local hire requirements) may be downloaded from the project's BuildingConnected site. Please send a request to view these documents to estimating@graniterock.com so that we may email you the link. 100% performance and payment bonds will be required from a qualified surety company for the full amount of the subcontract price. Subcontractors are encouraged to contact GGC Estimating with questions regarding bonding assistance, obtaining lines of credit, insurance, equipment, materials and/or supplies, or with any questions you may have. Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract. This will be a prevailing wage job. GGC intends to work cooperatively with all qualified firms seeking work on this project.

We are an Equal Opportunity Employer

SMALL
BUSINESS
EXCHANGE



California Sub-Bid Request Ads



BROSAMER & WALL, INC.

An Equal Opportunity Employer
is requesting quotations from all qualified

DBE

Professional services, sub-contractors, material suppliers and trucking for the following project:

RUNWAY 17/35 REHABILITATION - PHASE 1A

Victorville, CA

Bid Closing Date: JUNE 29, 2017 @ 2:30 PM

DBE GOAL: 7%

CONTACT:

Robert Rosas

Brosamer & Wall Inc.

1777 Oakland Blvd, Suite 300

Walnut Creek, California 94596

PH: 925-932-7900 FAX: 925-279-2269

PROJECT SCOPE:

We are requesting bids for the following trades and/or material suppliers:

Demolition of Existing Runway, Earthwork Grading, Cement Treatment Base, Crushing, Aggregate Supply, Asphalt Paving, Cement Supply, Electrical, SWPPP and Erosion Control, Grinding Existing Asphalt Concrete, PCC Pavement, Pipe Supply, Quality Control & Quality Assurance, Reinforcing Steel, Runway Grooving, Saw-cut and Joint Seal, Airport Security, Traffic Control Devices, Signage, Striping (Removal and Installation).

Requirements: Brosamer & Wall, Inc. will work with interested subcontractors/suppliers to identify opportunities to break down items into economically feasible packages to facilitate DBE Participation. Brosamer & Wall, Inc. is a union signatory contractor. Subcontractors must possess a current contractor's license, insurance coverage and worker's compensation for the entire length of the contract.

All subcontractors will be required to sign our standard Subcontract Agreement. 100% payment and performance bonds may be required. If you have any questions regarding this project or need assistance in obtaining/waiving insurance, bonding, equipment, materials and/or supplies please call or email Robert Rosas contact information below.

Plans and specifications can be viewed at our office located at 1777 Oakland Blvd Suite 300, Walnut Creek, Ca. 94596 or at no cost from ebidboard.com website. B&W will also make plans electronically please email rrosas@brosamerwall.com for free online link. Brosamer & Wall INC., intends to work cooperatively with all qualified firms seeking work on this project. If you are interested in submitting a subcontractor bid for this project, you may contact Robert Rosas Chief Estimator at 925-932-7900 or fax us your quote at 925-279-2269. PLEASE SUBMIT A COPY OF YOUR CURRENT DBE CERTIFICATION WITH YOUR BID. Subcontractors, Dealers/Suppliers and Brokers please provide your designation code to us on or before the bid date. B&W, INC., IS AN EQUAL OPPORTUNITY EMPLOYER.



Project Name: Mission Bay Block 3E – Steel Pile Re-Bid

Location: San Francisco, California

Bid Date: July 6, 2017 @2:00 PM

Nibbi Brothers has been selected as the General Contractor for the Mission Bay Block 3E project in San Francisco. **We are in receipt of the 60% CD Set and are currently re-bidding the Steel H Piles. Please note this is a re-bid and all prior bids will be rejected and a bid form is required to be submitted.** We are requesting new bids from qualified subcontractors including those certified with the Office of Community Investment and Infrastructure (OCII) for Steel H Piles. The Office of Community Investment and Infrastructure (OCII) participation goal has been established for this project 50% SBE/LBE goal with first consideration for San Francisco-based MBEs, WBEs and SBEs located in zip code areas 94124,94134 and 94107 followed by all areas in San Francisco. In addition, this project has a requirement to award 5% of the total construction volume to Disabled Veterans Business Enterprises. Please visit the following website link to search for DVBE's: <https://caleprocure.ca.gov/pages/PublicSearch/supplier-search.aspx>.

The project consists of new construction of 101 affordable housing units in San Francisco with a total of 123,701 gross square-feet. The 4-story type V over 1-story type I housing project is to provide a safe and healthy home to support spaces for families and veterans. The building is organized into three wings surrounding a large landscaped multi-use courtyard. The project will also include a main lobby, activity rooms, administrative offices, storage, bike parking and an on-grade parking garage with 25 spaces.

To obtain bid documents through Building Connected, please contact Kristin Medwick, Senior Precon and Estimating Coordinator, kristinm@nibbi.com.

For specific questions regarding this project please contact Elizabeth Crockett, Preconstruction Manager, elizabethc@nibbi.com



(An Equal Opportunity Employer)

is issuing a Request for Proposal (RFP) for the SFMTA Central Warehouse and Overhead Lines Facility (Burke Warehouse) project for the following trades: Micropiles, Storage Racks, and Fire Protection

• RFP Due Date - July 10, 2017 at 2 pm

A **mandatory** Pre-Bid Meeting will be held at the project site located at 1570 Burke Avenue, San Francisco CA, 94124, on **June 5, 2017 at 2:00 pm**

RFP Documents Can be Downloaded at: <https://clarkconstruction.box.com/v/SFMTAWarehouseRFP>

Clark Construction Group- California, LP

Contractor License #839892

180 Howard Street, Suite 1200, San Francisco, CA 94105

Phone: 415-767-7016 • Fax: 415-767-7099

Contact: Plamen Ivanov • plamen.ivanov@clarkconstruction.com

States Save and Save Some More

Continued from page 1

this April, which is typically the biggest month for the tax. According to Fitch Ratings, Connecticut posted the steepest decline of nearly 14 percent while Massachusetts reported a more than 6 percent drop off. It's not clear whether the declines are real or whether taxpayers in these high-tax states are shuffling income into fiscal 2018 in anticipation of more favorable rates under federal tax reform.

SOURCE: <http://www.governing.com>



California Sub-Bid Request Ads

Mission Bay Development Group, LLC is actively seeking **General Contractors for the upcoming Mission Bay Blocks 33-34 Public Improvements Scope 3** (Terry Francois Blvd and Mariposa St) project.

The project is subject to the Office of Community Investment and Infrastructure (OCII's) 50% SBE/LBE participation goal for construction subcontracting, suppliers and truckers with first consideration given in the following order: 1) SBEs located in the project area. 2) San Francisco-based SBEs/LBEs. 3) Non-San Francisco-based SBEs which should be used to satisfy the 50% SBE participation goal only if San Francisco-based SBEs are not available, qualified, or if their bids or fees are significantly higher.

To help satisfy the 50% SBE goal, Local Business Enterprises (LBEs) certified by the City and County of San Francisco will be recognized and count towards the overall SBE goal on this project.

To search for certified LBEs/SBEs, please use: http://mission.sfgov.org/hrc_certification

The project manual and bid documents will be made available to each interested General Contractor. Please contact Cathy Serrano of Townsend Management, Inc., at (415) 355-6644 to pick up a set at the Mission Bay Office, 410 China Basin Street, San Francisco, CA 94158.

Proposed scope of work for this project includes but is not limited to demolition, storm drain, sewer, low pressure water, reclaimed water, rough and fine grading, concrete roadbase, asphalt wearing surface, concrete curb/gutter, concrete sidewalk, irrigation, landscape, and site furnishing work.

A pre-bid conference will be held at the Construction Manager's Trailer at 410 China Basin Street, San Francisco, CA on Tuesday, July 11, 2017 at 10:00 AM. MBE, WBE, LBE, and SBE subcontractors are strongly encouraged to attend.

For additional information, please contact Cathy Serrano at (415) 355-6644 or email cathy_serrano@tmi-cm.com

REQUEST FOR CERTIFIED DBE SUBCONTRACTORS, SUPPLIERS & TRUCKERS FOR:

Vegetation Control and Gore Paving
Caltrans (State of California Department of Transportation)
Contract No. 04-4G9704
Various Locations in Alameda County
Bid Date: June 27, 2017 @ 2:00 PM

Work types requested, but are not limited to, the following:

Clearing and Grubbing, Construction Area Signs, Construction Materials, Erosion Control, Portable Changeable Message Signs, Prep WPCP, Roadway Excavation, Sign Work, Street Sweeping, Temporary Erosion Control, Trucking and Vegetation Control.

Plans and Specifications are available for review at our office, or can be downloaded online at the following website: <http://www.dot.ca.gov/des/oe/weekly-ads/specs-ntb.php?c=04-4G9704>

Call Serina Sirna for assistance in obtaining bonds, line of credit, insurance and scheduling accommodations.

Gordon N. Ball, Inc.

Attn: Serina Sirna

333 Camille Ave., Alamo, CA 94507 • Phone: (925) 838-5675 • Fax: (925) 838-0814

estimating@ballconco.com

An Equal Opportunity Employer

Long Island (Babylon), NY Sub-Bid Request Ad

Shea McNally JV
BIDDING OPPORTUNITY

MBE/WBE/DBE Certified with the following certifying authority:

A DBE is a Disadvantaged, Minority, or Woman Business Enterprise that has been certified by an entity from which EPA accepts certifications as described in 40 CFR 33.204-33.205 or certified by EPA. EPA accepts certifications from entities that meet or exceed EPA certification standards as described in 40 CFR 33.202.

Inviting qualified contractors, specifically **MBE/WBE/DBE firms certified/eligible as listed above**, to contact Shea McNally JV (Prime Contractor listed below) regarding subcontracting services and material supply opportunities in connection with the upcoming tunnel and shafts project.

The Work under this contract is located in Long Island (Babylon), New York. The Work consists of:

Southwest Outfall Replacement, Capital Project No. 8108
Owner: County of Suffolk – Dept. of Public Works-Yaphank, NY
Capital Project No. 8108
BID DATE: June 29, 2017 at 11:00 AM

Opportunities to participate exist in the following specific areas of soil and rock excavation, hauling, excavation support systems, underground blasting, structural steel, engineering, survey, instrumentation and monitoring services, materials testing, demolition and site preparation, environmental investigation, utility relocation, paving, fencing and gates, geotechnical and structural instrumentation, slurry wall, cased auger shaft construction, secant piles, cast-in-place concrete structures, reinforcing steel, ground stabilization, rock-bolts, steel dowels, shotcrete, concrete finishing, waterproofing, service utilities, grouting, mechanical equipment – hydraulic, sluice & weir gates, electrical services, pest control, IT services, security, waste disposal, cleaning services, and security services.

Any business seeking to participate as a **MBE/WBE/DBE** in the Contract that is not currently certified DBE by the EPA and the requirements set forth above should review **40 CFR 33.204-33.205** or certified by EPA shown above to obtain current certification.

Shea McNally JV set up an FTP site where you can view all plans, specifications and addendums for your convenience. Please contact Steve Fiore at (909) 595-4397, Steven.Fiore@jfshea.com, to receive instructions on accessing the FTP Site.

Shea McNally JV
An EEO Employer
(J.F. Shea Construction, Inc. – McNally Tunneling Corporation)
667 Brea Canyon Road, Suite 22 • Walnut, CA 91789
909-594-0990 • 909-869-0827 (fax)
Attn: Dennis Poulton, Chief Engineer

**ADVERTISE
YOUR AD HERE**

**Advertise your
Sub-Bid Requests in the
Small Business Exchange**

**With a monthly
readership of 75,000, SBE
reaches a diverse audience,
cutting across ethnic and gender
lines as well as traditional industry
segments.**





CA Sub-Bid Request Ad

ADVERTISEMENT FOR UTILITY SUBCONTRACTOR PRE-QUALIFICATION Hunt Construction Group, Inc.

- (1) SFIA Airport Security Infrastructure Program TBP 0501 – STA AR Electrical
- (2) SFIA Airport Security Infrastructure Program TBP 0503 – STA AR Finishes Package
- (3) SFIA Airport Security Infrastructure Program TBP 0504 – STA AR HVAC & Fire Suppression Systems
- (4) SFIA Airport Security Infrastructure Program TBP 0505 – STA AR Demolition
- (5) SFIA Airport Security Infrastructure Program TBP 0506 – STA AR Concrete & Rebar

Bid or Proposal Due Date and Time: July 19, 2017 @ 2:00 PM

Hunt Construction Group is seeking statement of Qualifications from prospective Subcontractors to bid the Electrical package for the Station AR Special System Room Build-Out that is part of the Airport Security Infrastructure Program at the San Francisco International Airport.

The SFIA Airport Security Infrastructure Program consists of a new perimeter power and telecommunications duct bank, new fiber infrastructure, the expansion and migration of access control and closed circuit television systems and the build-out of new special systems rooms. The value of the Airport Security Infrastructure Program is \$100 Million.

Trade Bid Package:

0501 – STA AR Electrical

The Station AR Electrical package includes, but is not limited to, new electrical service for the Air Handling Units, additional ITT racks, a new UPS for the active ITT equipment, new lighting and electrical service outlets. The Station AR building is located on the airfield adjacent to the Signature Building on the North Access Road.

0503 – STA AR Finishes Package

A new Special Systems Room will be built-out inside of an existing space adjacent to the medium voltage substation AR. The STA AR Finishes Package build-out will consist of infilling existing openings, new interior walls, new fire-treated plywood wall coverings, a new suspended ceiling, new access panels, painting and an anti-static floor sealant.

0504 – STA AR HVAC & Fire Suppression Systems

A new Special Systems Room will be built-out inside of an existing space adjacent to the medium voltage substation AR. The build-out will consist of a new redundant air handling unit located outside of the building, all new ducting including support structures and insulation, new fire smoke dampers and all associated controls, commission and testing and balancing. Also included in this scope package will be a dry fire suppression system.

0505 – STA AR Demolition

The Station AR Demolition package includes, but is not limited to, the demolition and removal of an existing overhead coiling door, concrete housekeeping pads, a pneumatic pump system and associated piping, an existing air handling system and a section of the exterior apron for the new mechanical pad. The Station AR building is located on the airfield adjacent to the Signature Building on the North Access Road.

0506 – STA AR Concrete & Rebar

The Station AR Demolition package includes, but is not limited to, a new mechanical pad on the apron adjacent to the new Special Systems Room for dual air handler units and the ducting supports. The Station AR building is located on the airfield adjacent to the Signature Building on the North Access Road.

In order to receive a prequalification packet, interested bidders must contact Liz Thoron with Hunt Construction Group (contact information below). Complete prequalification packets are due June 30, 2017 by 2:00PM. Bidders are advised to allow for adequate time to process the prequalification forms.

Applicants shall submit, and be evaluated on, information with respect to their experience on projects of similar size, scope, and complexity. The information shall include general and specific experience, claim and surety history, financials, ability to meet schedule and budget requirements and skills in general management and coordination.

Those applicants who meet pre-qualification criteria and are deemed pre-qualified to perform work related to their respective trades, will be invited to submit a bid. Applicants who do not submit the pre-qualification application or do not meet the prequalification criteria will be ineligible to bid.

It is the Projects' intent to achieve strong community support in the construction through use of Local Business Enterprises and local construction workforce. Subcontractors will be allowed to have second-tier and third-tier subcontractors in order to meet the City's Local Business Enterprise (LBE) participation goals and goals established by

Hunt Construction Group. Bid discounts for certified LBE-certified contractors do apply to the trade packages.

Bid documents, including drawings, specifications, and the Instruction to Bidders for the Project will be made available to pre-qualified Subcontractors on July 03, 2017. A Pre-bid meeting for the qualified Subcontractors will be held on July 12, 2017. Location and time of Pre-bid meeting will be sent after the qualifying round is complete

Applicants must fill out the pre-qualification forms completely. All pre-qualification forms must be submitted to Hunt Construction no later than June 30, 2017 @ 2:00 PM. Submission via Building Connected is preferred but e-mail submissions will be accepted – liz.thoron@acem.com; 415-720-5292.

Hunt Construction Group is an Equal Employment Opportunity Employer.

Applicants shall submit Pre-Qualification Forms by June 30, 2017 no later than 2:00 PM.

Bid Documents Issued to Prequalified Subcontractors July 03, 2017

Pre-Bid Conference July 12, 2017

Bid Due Date July 19, 2017 no later than 2:00 PM

Public Legal Notices

CALIFORNIA STATE UNIVERSITY
STANISLAUS

NOTICE TO CONTRACTORS CENTRAL PLANT BOILER REPLACEMENT PROJECT 10800 CSU STANISLAUS One University Circle, Turlock, CA 95382

The Trustees of the California State University will receive sealed bid proposals in room MSR270, at the above address, for furnishing all labor and materials for construction of the Central Plant Boiler Replacement Project #10800, for the CSU Stanislaus campus.

Proposals will be received in the above-mentioned room until 2:00 p.m. on July 27, 2017 in accordance with the contract documents, at which time the proposals will be publicly opened and read.

In general, the work consists of removal of one (1) existing 300hp hydronic natural gas fire tube boiler and one (1) existing heating water expansion tank and appurtenances. New work involves a new 300 hp boiler equal to the existing, a new bladder type heating water expansion tank, a new air and dirt separator, and modifications to piping, controls and equipment in accordance with the plans and specifications prepared by Nexus Engineering, Attn: Travis Haveman at (209) 572-7399. Plans and specifications may be seen at the office of the University and Plan Rooms. Engineer's construction estimate is \$587,500.

Plans and specifications will be available for review and purchase after June 23, 2017 by requesting them from ARC by going to www.e-ARC.com/ca/modesto then clicking on "Public Planroom" or by calling the ARC Modesto location at (209) 524-2924 asking for the Plan-Well Department. Plans and specifications cost approximately \$100 plus tax and shipping payable to ARC and are non-refundable.

Each bidder offering a proposal must comply with bidding provisions of Article 2.00 et seq. in the Contract General Conditions, and should be familiar with all the provisions of the Contract General Conditions and Supplementary General Conditions.

This project is a public works project and is subject to prevailing wage rate laws (see Contract General Conditions, Article 4.02-c). All contractors and all tiers of subcontractors bidding on this project shall register to bid public works projects with the Department of Industrial Relations (DIR), and maintain current this registration pursuant to Labor Code Section 1725.5. Please go to <http://www.dir.ca.gov/Public-Works/PublicWorks.html> for more information and to register.

A mandatory pre-bid walkthrough has been scheduled for July 6, 2017 at 10:00 am. Interested bidders should assemble at the Facilities Services Plan Room, Building #4 on the campus map.

The Trustees require the successful bidder to achieve three percent (3%) DVBE participation in contracting construction projects as established in the bidding documents, and bidders shall identify the DVBEs to be used to satisfy this requirement in their bids. The University is granting a DVBE bid incentive of up to 1% as described in the Contract General Conditions.

It will be the responsibility of each bidder to obtain a bid proposal package in sufficient time to fulfill requirements therein. Bid proposal packages are obtainable only by contractors, licensed in the State of California with a B and/or a C-20 license, and registered with the DIR to bid public works projects. The bid packages must be requested from the Trustees, located at CSU Stanislaus, One University Circle, Turlock, CA 95382, Attention: Tim Overgaaauw, (209) 664-6626.

Female veteran business leaders share their tips for success



Photo Credit: Master Sgt. Jenifer Calhoun/Air Force

By: Leo Shane III

One of the highlights of last month's Women Veterans Leadership Summit organized by The Mission Continues was a panel from prominent business leaders on how to navigate the transition from military life to civilian careers.

Below are excerpts from that event, designed to focus on ways women leaving the service can use their experience to succeed in workplaces very different than their military posts:

Know your mission

Amy Gravitt, executive vice president at HBO Programming, is a Navy veteran who served on board the USS Constellation in Persian Gulf:

"It was quite a change going from the Navy to the entertainment industry. I took an unpaid internship with a production company. So I went from being a lieutenant and having a ton of responsibility and having people who worked for me to being the low man on the totem pole, by far.

"What got me my start in the industry and got me to where I am now is that I was the best intern. I went into this industry that was a mess and had no systems in place, and I started organizing it like my division on the ship ...

"The company I worked for was George Clooney and Steven Soderberg's company, and there were a lot of eager film students there who wanted to talk to them about films and ideas. And I knew they did not want to hear my ideas. They weren't interested in me pitching them movies.

"So, I did the job that made their lives easier, and I was recognized for that."

Appreciate your service

Paula Boggs, founder of Boggs Media, served as an Army attorney and later when on to roles in

the U.S. Attorney's office and various technology firms.

"By the time I got to Dell, there were very few people who had military experience. I was like a unicorn. But because of that, there was heightened awareness of who the military was and what they were doing. And this was pre-9/11.

"A lot of tech companies are heavily male. So I was a unicorn in the sense of being a veteran, and a unicorn in the sense of being a woman. All the greater in figuring out how to capitalize on those two things in a setting like that...

"As a team building exercise, we were doing war games, playing Army ... There was a moment when Michael Dell, founder of the company, just stopped and said, 'Guys, Paula really did this!' And you'd see this awe, this transformative moment. 'She did something we can only play at.'

"Never underestimate how special being a veteran is, particularly in this post 9/11 environment ... There's this moment now in the country where veterans are not understood, but there is an elevated awareness of who you are and the specialness of the service you have given."

Embrace the civilian workplace

Nana Aadae, executive director at JP Morgan Private Bank, spent seven years in the Navy specializing in communications and signals, including assignments in Japan, Greece and Spain.

"One of the things that I stress is that people just need to know you, because if it's all about whether or not people like you, that's a very superficial way of thinking about how you're going to be judged.

"And unfortunately as women, I think a lot of times we put our head down. We just want to work. We don't want to have any of the noise

about who we really are or what's going on with us because that might complicate things.

"But truthfully, in the work environment, the more successful people are the people who are known."

Don't exaggerate your skills or limitations

Gravitt: "You'll make a million mistakes along the way ... so don't be too eager to move up quickly. Make sure you're ready to ride without the training wheels before you take them off."

"When you make a mistake, apologize once and move on. Nobody else is going to obsess about your mistake, so you shouldn't. Just figure out what you can learn from it.

"It doesn't mean you have terrible instincts. It doesn't mean that you're bad at your job. It just means that you made a mistake. People do it all the time."

Keep looking for mentors

Boggs: "One of the most powerful mentors for me was my last assignment. I worked in the White House on the Iran-Contra investigation. My boss was a civilian, middle-aged white guy. I was a 20-something black female.

"On the surface, not like me at all. But saw something in me that reminded him of himself, and became my champion for the first 15 years of my career."

"Years later, someone wrote an article where I called him the most significant mentor of my career. He called me and said, 'Paula, I never considered myself your mentor. You were just my friend.' But he was that to me."

"Mentors can be everywhere ... keep an active peripheral vision, because you just never know."

SOURCE: <http://www.militarytimes.com>